

THE CITADEL BOARD OF VISITORS
MEETING MINUTES
7-8 June 2024

The Citadel Board of Visitors (BOV) held an annual meeting in the Scarborough Multimedia Room, Holliday Alumni Center, on 7 June 2024 to: receive the President's report; hold an election for the Vice Chair position; conduct an executive session for an update on legal matters; receive reports from the The Citadel Foundation (TCF), The Citadel Brigadier Foundation (TCBF), The Citadel Alumni Association (CAA), and Board committees; consider any action items presented; consider minutes from previous meetings and motions for approval; and discuss other Board matters.

The following Board members were present: Colonel F. G. "Greg" Delleney, Jr. Chair; Colonel Peter M. McCoy, Sr., Vice Chair; Colonel Allison Dean Love; Colonel L. E. "Gene" Pinson; Colonel John C. Dominick; Colonel James E. Nicholson, Jr.; Colonel Robert E. Lyon, Jr.; Colonel Triz V. Smith; Mrs. Deborah W. Hargrove, representative for The Honorable Ellen E. Weaver, South Carolina State Superintendent of Education; Colonel William E. Jenkinson III, member emeritus; Colonel Douglas A. Snyder, member emeritus; Mr. James J. "Jay" Ethridge, Jr., Chairman, TCF; Mr. Norman A. Poole, President, CAA; Lieutenant Colonel William R. Culbreath, Jr., President, TCBF; and Lieutenant Colonel John W. Powell, Jr., Secretary to the Board of Visitors.

Also in attendance were: General Glenn M. Walters, President; Brigadier General Sally C. Seldon, Provost and Dean of the College; Colonel Cardon B. Crawford, Senior Vice President for Operations and Administration; Colonel Thomas J. Gordon, Commandant of Cadets; Colonel Preethi Saint, Vice President for Finance and Business; Captain Jeffrey D. Lamberson, Vice President for Facilities and Engineering; Colonel Jonathan R. Hoffman, Vice President for Communications and Marketing; Mr. Michael J. Capaccio, Director of Intercollegiate Athletics; Commander William A. Lind, Chief of Staff; Mr. Mark C. Brandenburg, General Counsel; Lieutenant Colonel S. Aaron Meadows, Chaplain and Director of Religious Activities; and Mrs. Lori B. Hedstrom, Executive Assistant to the Board and Senior Vice President.

Special alumni presenters during the meeting: Mr. Michael C. Robinson; Mr. Charles E. Eiserhardt, Jr.; and Mr. Henry A. Kennedy, Jr.

Voting members absent: Colonel Dylan W. Goff and Colonel William M. (Bill) Connor, V. A quorum was present.

The meeting followed the agenda at enclosure 1.

The meeting was in compliance with the Freedom of Information Act. Notice was posted 24 hours in advance in Bond Hall and on the college website. Local media sources were notified at the same time by electronic means.

Chair Delleney called the meeting to order at 9:00 a.m. Chaplain Meadows gave the invocation and Colonel McCoy led the group in reciting "The Pledge of Allegiance."

Chair Delleney welcomed Mr. Ethridge to his first BOV meeting as TCF Chairman and the three alumni presenters. He then briefly reviewed the day's agenda, noting that the

Board of Visitors meeting minutes

7-8 June 2024

Page two

action items would be voted on as presented, and that there would be a working lunch. He then recognized the summer birthdays and the upcoming events.

Chair Delleney then called on Mr. Robinson, Mr. Eiserhardt, and Mr. Kennedy for their presentation. Mr. Robinson provided a brief history of the conception of commissioning and asked that the BOV consider placing a portrait of former Mayor Joseph P. Riley, Jr. in the Gallery of Distinguished Alumni. The artist selected was local artist Mr. Robert Maniscalco. They then unveiled the portrait of Mayor Riley.

Colonel Dominick moved:

MOTION

“That the Board of Visitors approves the nomination of The Honorable Joseph P. Riley, Jr. to the Gallery of Distinguished Alumni as presented on 7 June 2024.”

The motion was seconded by Colonel Lyon. Members voting in favor of the motion: Delleney, McCoy, Love, Pinson, Dominick, Nicholson, Lyon, and Smith. Members voting against the motion: none. The motion passed.

Mr. Robinson, Mr. Eiserhardt, and Mr. Kennedy departed the meeting at 9:10 a.m.

Colonel McCoy moved to go into executive session to receive legal advice related to pending, threatened and potential claims, and other matters covered by the attorney-client privilege. The motion was seconded and approved by the voting members present: Delleney, McCoy, Love, Pinson, Dominick, Nicholson, Lyon, and Smith.

The members of the BOV, President, Provost, Vice Presidents, Chief of Staff, General Council, Executive Assistant to the Board and Senior Vice President; and the Secretary to the Board of Visitors were present for the executive session for legal matters.

Mr. Anthony G. Bryant, a member of the public, entered the meeting at 9:20 a.m. and was notified the BOV was currently in executive session and that he would be welcome to rejoin the meeting following the executive session.

Colonel Dominick moved to come out of executive session. The motion was seconded and approved by the voting members present: Delleney, McCoy, Love, Pinson, Dominick, Nicholson Lyon, and Smith.

Colonel Hoffman invited Mr. Bryant back into the meeting at 9:30 a.m.

General Walters began his report with comments on the recent SoCon Presidents and Athletic Directors meeting and the potential impact of the recent NCAA settlement. He then provided an overview of the recruiting numbers for the entering class of 2028 and the anticipated returning numbers for the upper classes. He stated he was very pleased with the current projections. The President next discussed a number of topics. Among those: the federal and

Board of Visitors meeting minutes
7-8 June 2024
Page three

state grants and funding; the 2025 budget; and the pending trip to Washington, DC to visit the State Department and the Rwandan Embassy. He reported on his meeting with The Honorable William S. Cogswell, Jr., Charleston's new mayor. He also reported on his letter to the governor of Iowa, Governor Kimberly Kay Reynolds, inviting her to visit The Citadel, noting that the Regimental Commander for the Class of 2025, Cadet Colonel Sam Wilson, is also from Iowa. He closed his report with a brief discussion on the pending Regimental Band and Pipes trip to the Royal Military Tattoo in Edinburgh, Scotland.

Chair Delleney called for a ten-minute break at 10:00 a.m.

Chair Delleney called the meeting back to order at 10:10 a.m. Dr. John P. "Jay" Dowd III, President and Chief Executive Officer, TCF; and Ms. Abigail R. Hatch, Associate Vice President for Financial Services, joined the meeting following the break.

Colonel Saint presented the request for the reappointment of The Citadel Trust Director.

Colonel McCoy moved:

MOTION

"That the Board of Visitors approves the appointment of Mr. Jay White to The Citadel Trust Board of Directors for an additional six-year term, expiring 30 June 2030."

The motion was seconded by Colonel Love. Members voting in favor of the motion: Delleney, McCoy, Love, Pinson, Dominick, Nicholson, Lyon, and Smith. Members voting against the motion: none. The motion passed.

Colonel Nicholson, Chair of the Operations and Risk Management (ORM) Committee, called on Colonel Saint for the financial reports. Colonel Saint began the Budget to Actuals Report with a brief review of the FY24 summary, noting the operating projections and the other restricted funds projections. She then discussed the E&G summary through 31 December 2024 reviewing the budgeted figures to actuals year-to-date. This was followed by a review of the projected E&G revenue, expenses, and mitigations resulting in a net surplus. Colonel Saint next presented the report on the Auxiliary Services reviewing the slides covering the auxiliary summary through 31 March 2024 and then the auxiliary services projection year end FY 2024. She reported surplus from fee-based auxiliaries goes toward the maintenance reserves while a deficit depletes maintenance reserves. She next reviewed the Barracks Operating through 31 March 2024, the FY 2024 year-end barracks operating projection, and the barracks funds balances.

Mr. Austin Miller, Advisory Director, Frazier & Deeter Internal Auditor, joined the meeting at 10:19 a.m.

Mr. Capaccio began his Athletics Report by briefly reviewing the Athletic Operating and Scholarships through 31 March 2024, the Athletics Projection Year End FY 2024, and the Athletic Fund Balances (Cumulative) Projections. He addressed the areas of deficit stating that the ever-

increasing costs of doing business will continue to present challenges. He indicated Operating Revenue and Expense Actuals now include the Altman Center, the Readiness Center, and the Skybox. He then discussed actions underway to reduce costs and increase revenue. One major reduction will be realized through the restructuring of the athletic scholarship program and another in reducing the number of walk-on athletes. He discussed the new process in which individual coaches will be responsible for managing their scholarships by dollar amounts instead of equivalencies and the need to work within the funds received from Auxiliaries and TCBF. The discussion continued with voiced concerns of the cumulative deficit and questions on addressing it. One concern was why the magnitude of the athletic deficit is only now being brought to the attention of the BOV.

Mr. Bryant left the meeting at 10:40 a.m.

During the discussion, Mr. Capaccio stated all colleges are addressing similar budget issues with the continuously rising costs of doing business. Colonel Love commented that only 10% of Division I schools break even or make a profit. In response to a question concerning other SoCon institutions, he stated The Citadel's budget is the second lowest in the conference, larger only to VMI's budget. Concerns for more competitive teams were also discussed. This initiated conversation on the transfer portal and the Name, Image, and Likeness (NIL) impact on The Citadel's ability to field competitive teams. Mr. Capaccio stated there are no easy solutions and that all potential actions are on the table for consideration. General Walters indicated he had some ideas that would be forthcoming and that we would need to revisit and revise how we do business.

Colonel Saint then presented the brief on The Citadel Unrestricted Trust by reviewing the status of unrestricted trust funds; an update on unrestricted FY24 spending; and the recommendation for FY25 spending. She noted the addition of a new line item under the Additional Request for Trust Usage for Funding for ROTC Scholarships and indicated the request for additional support is due to the increase in recruited ROTC scholarship cadets.

Colonel Dominick moved:

MOTION

"That the Board of Visitors approves the proposed fiscal year 2025 expenditures of Trust unrestricted gifts as presented with the budget on 7 June 2024."

As the motion was forwarded from committee, a second was not required. Members voting in favor of the motion: Delleney, McCoy, Love, Pinson, Dominick, Nicholson, Lyon, and Smith. Members voting against the motion: none. The motion passed.

Colonel Saint next presented the report on the FY25 proposed tuition and fees update by briefly reviewing the current environment, the assumptions for FY 2025 blended corps size and the previously approved tuition and fees (November 2023 BOV). She then presented the recommended tuition and fees for FY25 noting the tuition for in-state cadets indicates zero increase and the out-of-state increase is less than that approved in November 2023. Colonel Saint reviewed the proposed auxiliary activity fees and then briefly discussed the FY24 Room

Board of Visitors meeting minutes
7-8 June 2024
Page five

and Board Comparison which indicated The Citadel remains lower than the majority of our peers. She reviewed the previously approved other fees and the all-in costs for the SY25 South Carolina Corps of Cadets (SCCC). She closed with a review of the proposed tuition for The Citadel Graduate College (CGC) and The Citadel Transfer Program (CTP).

Colonel Dominick moved:

MOTION

“That the Board of Visitors approves amending the tuition and fees for the SC Corps of Cadets as recommended and presented on 7 June 2024.”

As the motion was forwarded from committee, a second was not required. Members voting in favor of the motion: Delleney, McCoy, Love, Pinson, Dominick, Nicholson, and Smith. Members voting against the motion: Lyon. The motion passed.

Colonel Love moved:

MOTION

“That the Board of Visitors approves amending the tuition and fees for the Citadel Graduate College as recommended and presented on 7 June 2024.”

As the motion was forwarded from committee, a second was not required. Members voting in favor of the motion: Delleney, McCoy, Love, Pinson, Dominick, Nicholson, Lyon, and Smith. Members voting against the motion: none. The motion passed.

Colonel Saint then presented the brief on the FY25 Budget by first discussing the tuition revenue assumptions and reviewing the projected enrollment. She next reviewed the FY25 state appropriations and the challenges and commitments for FY25. She then presented a breakdown of the proposed E&G budget followed by the proposed auxiliaries’ budget and the proposed athletic budget. She closed discussing the slide illustrating the comparison of the college revenue and expense budgets over the previous four years and the proposed FY25 budget.

Colonel Dominick moved:

MOTION

“That the Board of Visitors approves the operating expense budget of \$134.73M for fiscal year 2025 which includes the E&G budget, Athletics operations and scholarships budget, Auxiliaries budget, and other funds comprising the comprehensive operating budget as presented on 7 June 2024.”

As the motion was forwarded from committee, a second was not required. Members voting in favor of the motion: Delleney, McCoy, Love, Pinson, Dominick, Nicholson, Lyon, and Smith. Members voting against the motion: none. The motion passed.

Mr. Miller began his presentation with a brief introduction of Frazier & Deeter accounting and advisory firm, the services they are providing, the process used in conducting The Citadel’s internal audit functions, and the audit area rating definitions. He then briefed the FY 2024 completed internal audits and reviewed the findings. Of the findings: Capers Hall construction – satisfactory; financial aid, veterans affairs, financial services, and procurement – satisfactory

with recommendation; and athletics – needs improvement. He discussed the summaries of each and reviewed the activities performed and the recommendations. He next discussed the next steps for FY2025 with increasing the scope to include the different schools and to identify the top ten risks. This will be followed with the development of a three-year audit plan.

Colonel Nicholson complimented Captain Lamberson and his team on completing Capers Hall under budget and on time.

Mr. Ethridge provided an update on TCF's fundraising goals for *Our Mighty Citadel 2026* reporting that they have already reached 77% of their original goal. He also reported they have already raised 55% of the annual goal. He then reported on the numbers of alumni donors and overall donors.

Lieutenant Colonel Culbreath initiated the TCBF update, reporting the Stand Forever Fund has experienced a 40% increase from where it was in 2020. He reported that the membership levels price increases this year was the first increase in ten years. He indicated over 100 new members have joined already this year with the second highest total membership ever. He then reviewed the number of athletic donors and noted there has been a 78% increase in donations over the last ten years.

Mr. Poole reported that the CAA is working to improve the technology available to the alumni clubs to assist in their communication and organization. He then discussed the CAA board's efforts in considering what the Holliday Alumni Center (HAC) should look like in future years. He indicated they are looking at different possibilities for displays within the HAC. Mr. Poole spoke on the mentoring/internship program within the CAA and specifically mentioned the efforts of Colonel Chris Cook, USAF (Ret), in working with new alumni seeking to go on active duty.

Mr. Miller departed the meeting at 12:02 as Chair Delleney announced a short recess for a working lunch.

Chair Delleney called the meeting back in session at 12:20 a.m.

Colonel Dominick, Vice Chair of the Strategy, Vision and Governance (SVG) Committee, called on Mr. Brandenburg to present the proposed changes to *College Regulations*. Mr. Brandenburg presented the proposed changes, noting the majority were to conform with changes to Title IX. Another change included an amended definition of respect. A brief discussion of the term followed.

Colonel McCoy moved:

MOTION

"That the Board of Visitors approves items 1 through 9 of the list of proposed changes to the College Regulations as presented on 7 June 2024."

As the motion was forwarded from committee, a second was not required. Members voting in favor of the motion: Delleney, McCoy, Love, Pinson, Dominick, Nicholson, Lyon, and Smith. Members voting against the motion: none. The motion passed.

Captain Lamberson began the Master Plan update stating they have \$17M in campus projects for the campus this summer. He then briefly reviewed the planning and near-term project. Among those discussed: Summerall Field; the Chapel's stained-glass windows and ADA access; and McAlister Field House. Other projects discussed included the new Krause School of Leadership; Steven's Barracks renovation; the stadium's East Side Stands; Congress Street parking; the revisions of the Wilson Street faculty units; and cadet store. He next reviewed the concept design for the new engineering building and discussed the increased size from the original to accommodate the increased engineering programs offered and the increased number of students studying engineering.

Colonel Thomas S. Clark III, Executive Director of the Krause Center For Leadership and Ethics, and Dr. Karin W. Roof, Director of Strategic Planning, Assessment, and Accreditation, joined the meeting at 12:50 p.m.

Captain Lamberson then reviewed the completed projects: Swain Boating Center; Bastin Hall; and Capers Hall. During his presentation, he discussed the work to increase campus housing, bringing the total units to 88. General Walters thanked TCF and The Citadel Real Estate Foundation (TCREF) for all their assistance in making this possible.

Colonel Gordan and Colonel Clark provided the update on the Strategic Initiative on the Leadership Practices Inventory (LPI). Colonel Clark provided a brief review of the leadership development tool which provides a 360 degree assessment. It will assist cadets to measure their leadership behaviors and enable them to take action to improve their leadership effectiveness. He indicated it is a remarkably effective tool in the development of our principled leaders. Colonel Gordon reported that once the new slate of commanders was chosen, they all received the LPI to allow them time for consideration before returning for the fall. During the discussion, it was noted that only company commanders and higher were provided the assessment. A discussion on the training and role of coaches followed. It was noted that there is a fee for each of the assessments and that this is funded through the sponsorship of the Class of 1983.

Colonel Clark departed the meeting at 1:05 p.m.

Dr. Roof provided a brief update on the *Our Mighty Citadel 2026* Strategic Plan stating the plan continues to improve with three new objectives and forty new action items across all the objectives. She reported 11 action items discontinued, 93 continuing, and 34 action items completed since the last refresh. The new objectives she discussed were:

- 1.4 Establish the Krause School of Leadership and Ethics.
- 5.4 Pursue potential applications, benefits, challenges, and ethical implications of generative Artificial Intelligence (AI) at The Citadel.

- Provide transformational entrepreneurial development services to transitioning service members, veterans, National Guard and reserve members, and military spouses interested in starting or growing a small business through the Veterans Business Outreach Center (VBOC) of South Carolina.

Colonel Love, Chair of the Communications and Community Relations (CCR) Committee, invited Colonel Hoffman to provide an update from the Office of Communications and Marketing (OCM). He began the OCM report by briefly reviewing the top performing in-house content and other significant coverage. Among those discussed: graduation, new cadet leadership, and the Regimental Band and Pipes trip to The Royal Edinburgh Military Tattoo. The coverage on the zoning of Johnson Hagood Stadium and 25 years of women events were among the outside media issues discussed. He noted the improvements in campus housing were included in local coverage on workforce housing. He then reviewed the licensing royalties which reflect a drop but indicated these numbers do not include the third quarter figures. He discussed their strategic initiatives: updating the website to better illustrate life in the Corps of Cadets; improve ROTC content; leadership messaging throughout; search engine optimization (SEO) for ROTC and leadership, and additional information for prospective female cadets. Colonel Hoffman then reviewed the types of marketing in use for recruiting and admissions, and discussed the digital and out-of-house advertising campaigns for the SCCC and the CGC, CTP, and veteran programs. He explained the process of identifying what works and how adjustments are made in the targeted messaging. Among the marketing notes reviewed, they discussed the need to have a “marketing cost per dollar of revenue” which is currently being developed. Also mentioned was the difficulty in breaking out similar programs for digital targeting, how it is more expensive to target certain programs, and who we are competing with affects cost.

Dr. Roof departed the meeting at 1:58 p.m.

Colonel Crawford began his legislative affairs brief with a review of state activities. Among those discussed: General Walters meeting with the mayor of Charleston; the Legislative BBQ; appropriations requests for new recurring and one-time funding; the cyber proviso; Phase II for East Side Stands; and the zoning issue with Johnson Hagood Stadium.

In reporting the federal activities, he began with a review of the FY24 recurring and pending requests. Among these: the recurring funding for cyber programs, and the requests for the State Department Ukrainian initiative. In reviewing the FY25 requests, he discussed the request for equipment for the new engineering building, and an additional request for the Ukrainian initiative. He added that work continues on the active-duty TAC initiative and indicated the Air Force has agreed to a pilot program. Colonel Crawford reported on the President and Provost’s upcoming trip to Washington, DC, to meet with the State Department and the Rwandan Embassy.

Colonel Pinson, Chair of the Education, Leadership and Development (ELD) Committee, called on Mr. Capaccio to provide the Athletic Director’s Report. Mr. Capaccio began his report with a

brief review of the athletic spring GPA averages for all sports that indicated the sports GPA overall average again exceeded the average GPA of the Corps of Cadets. He then returned to the athletic budget and discussed challenges that contributed to the problem: mandated raises over the last three years; loss of student fees due to lower enrollment; and the increasing cost of doing business. He provided a review of the FY19-FY24 athletic fee actuals illustrating the decrease in funding. He then covered a number of steps being taken to address the budget issues. Among those discussed: condense travel, increase revenue, roster management, hiring freeze of non-critical positions, and recruit within the budget as provided by TCBF and Auxiliaries. He also noted the loss of the profit-sharing contributions from the National Collegiate Athletic Association (NCAA) as they plan to retain these to assist in paying the recent court settlement. Discussion during this report included the impact on the Name, Image, and Likeness (NIL) and the transfer portal on Citadel athletics. Mr. Capaccio stated steps to address the budget issues would be painful but necessary. He emphasized that we would remain Division I and that cutting sports programs was not being considered. Colonel Dominick moved to have the BOV form a committee to address the athletic budget shortfall. Chair Delleney stated this was not on the agenda for this meeting but that further discussion would be held at a later date. Colonel Dominick withdrew his motion.

Colonel Gordon initiated his report stating the Corps of Cadets had a good year and that he is excited about the incoming leadership of the Class of 2025. He then reviewed his observations for SY 2023/2024. He discussed factors for developing principled leaders; recruiting and retention; and wellness. He reported the Corps is leading the Corps and doing well in transitioning from an attritional model to a developmental model. He indicated the need for improvement in peer-on-peer accountability. He commented on the success of the Medical University of South Carolina's (MUSC) medical screening of admitted students. He highlighted the success in integrating the Counseling Center under MUSC within the Infirmary and noted The Citadel has received the AMCSUS Physical Fitness Award two years in a row. He indicated the intent of expanding the combatives beyond the freshmen year and to build cadet instructors. He then briefly reviewed the Year-End Statistics highlighting changes in disciplinary infractions from prior years; the 4th Class Year End Retention; and the retention five-year trend line. He closed his report discussing his focus for SY 2024/2025. Among these: grow the Regimental Band and Pipes; better collaboration/integration with the ROTCs; build a Leadership Reaction Course (LRC); continue to professionalize the culture of the SCCC; and continue efforts in physical and spiritual fitness.

Brigadier General Selden began her report with a brief review of enrollment data on the incoming Class of 2028: 864 current deposits; 22% legacies; 50% out of state; 13% female. She reported the largest number registered for the Citadel Success Institute (CSI) and an 8% increase in summer school enrollment. She reviewed steps being taken to reduce the summer erosion of admitted students and the advantages of the new Customer Relations Management system which will be active for the Corps of Cadets on 1 August. She briefly discussed: national and international geographic areas targeted for recruiting; search efforts for new dean of enrollment; updating DegreeWorks; programs to bring students and guidance counselors to campus; and new academic programs. She then reviewed strategic initiatives. Among these: pathways to medical school related careers; partnerships with other SoCon schools; military experience to

Board of Visitors meeting minutes
7-8 June 2024
Page ten

academic credit; reducing graduate school sessions to eight week courses; revisit the four-year general education plan; and formalize a team to identify struggling students. She noted the pending retirement of Colonel Henry M. Fuller, Jr., having served thirty three years as Director of Financial Aid. She reported the bust of former president, Major General John S. Grinalds is now complete, and a date will soon be set for the installation ceremony in Capers Hall. In closing, she noted the ten year reaccreditation of the Nursing Program.

Chair Delleney called on board secretary Lieutenant Colonel Powell for the election of the new board vice chair. Lieutenant Colonel Powell then reviewed the notification process for the board elections and announced that Colonel Smith had responded seeking consideration. He asked if there were any nominations from the floor. Hearing none, he requested a nomination. Colonel Lyon and Colonel Nicholson formally nominated Colonel Smith for the position of vice chair.

Colonel McCoy moved:

MOTION

That the Board of Visitors elects Colonel Triz V. Smith, M.D. as Vice Chair for a two-year term effective 17 October 2024."

The motion was seconded by Colonel Pinson. Members voting in favor of the motion: Delleney, McCoy, Love, Pinson, Dominick, Nicholson, Lyon, and Smith. Members voting against the motion: none. The motion passed.

Members of the board congratulated Colonel Smith on his election to vice chair. Colonel Pinson thanked Colonel McCoy for his service as the vice chair.

Brigadier General Selden then presented the request for funds to purchase a pedestal for the bust of Major General John S. Grinalds.

Colonel Love moved:

MOTION

"That the Board of Visitors requests funds from The Citadel Trust, for a cost not to exceed nine thousand (\$9,000) dollars, to pay for the pedestal that will display the bust of Major General John S. Grinalds, USMC (Ret), 18th President of The Citadel, in the Grinalds Entrance Plaza of the new Capers Hall."

The motion was seconded by Colonel McCoy. Members voting in favor of the motion: Delleney, McCoy, Love, Pinson, Dominick, Nicholson, Lyon, and Smith. Members voting against the motion: none. The motion passed.

Colonel Crawford then reviewed the proposed meeting dates for 2024-2025: 4-5 October 2024, 7-8 February 2025; 9 April 2025, 6-7 June 2025; and an offsite in August 2025. He also reviewed the proposed teleconference dates for the first workday of each month with the exception of January 2025 which will be 7 January.

Chair Delleney then announced there were minutes of a previous meeting to approve.

Board of Visitors meeting minutes
7-8 June 2024
Page eleven

Colonel McCoy moved:

MOTION

That the Board of Visitors approves the following meeting/teleconference minutes as submitted:

- *24 April 2024 meeting."*

The motion was seconded by Colonel Love. Members voting in favor of the motion: Delleney, McCoy, Love, Pinson, Dominick, Nicholson, Lyon, and Smith. Members voting against the motion: none. The motion passed.

Chair Delleney reviewed the schedule for the dinner at 6:30 p.m. and announced a recess at 3:25 p.m. until tomorrow. He announced the meeting would resume at 9:00 a.m. in the BOV Room in Jenkins Hall.

The following Board members were present on 8 June 2024: Colonel F. G. "Greg" Delleney, Jr., Chair; Colonel Peter M. McCoy, Sr., Vice Chair; Colonel Allison Dean Love; Colonel L. E. "Gene" Pinson; Colonel John C. Dominick; Colonel James E. Nicholson, Jr.; Colonel Robert E. Lyon, Jr.; Colonel Triz V. Smith; Mrs. Deborah W. Hargrove, representative for The Honorable Ellen E. Weaver, South Carolina State Superintendent of Education; Colonel William E. Jenkinson III, member emeritus; Mr. James J. "Jay" Ethridge, Jr., Chairman, TCF; Mr. Norman A. Poole, President, CAA; Lieutenant Colonel William R. Culbreath, Jr., President, TCBF; and Lieutenant Colonel John W. Powell, Jr., Secretary to the Board of Visitors.

Also, in attendance were: General Glenn M. Walters, President; and Mrs. Lori B. Hedstrom, Executive Assistant to the Board and Senior Vice President.

Voting members absent: Colonel Dylan W. Goff and Colonel William M. (Bill) Connor, V. A quorum was present.

Chair Delleney reconvened the meeting at 9:00 a.m., welcoming all back. Following a brief discussion of the previous night's dinner he asked for a motion to enter executive session.

Colonel Dominick moved to go into executive session to discuss personnel matters. The motion was seconded and approved by the voting members present: Delleney, McCoy, Love, Pinson, Nicholson, Dominick, Lyon, and Smith.

The members of the BOV, President, the Secretary to the Board of Visitors were present for the executive session for legal matters. Mrs. Hedstrom departed the meeting.

Colonel McCoy moved to come out of executive session. The motion was seconded and approved by the voting members present: Delleney, McCoy, Love, Pinson, Dominick, Nicholson, Lyon, and Smith.

Mrs. Hedstrom returned to the meeting at 10:00 a.m.

Board of Visitors meeting minutes
7-8 June 2024
Page twelve

Chair Delleney gave the floor to General Walters who then opened a discussion on the athletic issues. Among the topics discussed: management of scholarships by dollar amount instead of efficiencies; sources of funding for athletic scholarships; the NIL and transfer portal; graduate student grooming requirements; and athletic team roster sizes. During the discussion, several board members indicated they have been contacted by alumni asking about rumors concerning the athletic program. Response to alumni should include the following: not leaving Division I; not eliminating any sports; and that all dollars raised for athletic scholarships goes to athletic scholarships. It was collectively felt that the board needs to release a message to alumni with a statement of support for the athletic program.

There being no further business, Colonel McCoy moved to adjourn. The motion was seconded by Colonel Love. Members voting in favor of the motion: Delleney, McCoy, Love, Pinson, Dominick, Nicholson, Lyon, and Smith. Members voting against the motion: none. The motion passed.

The meeting adjourned at 10:35 a.m.

Respectfully submitted,

John W. Powell, Jr.
Lieutenant Colonel, USMCR (Ret)
Secretary to the Board of Visitors